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6

7 **UNITED STATES DISTRICT COURT**
8 **CENTRAL DISTRICT OF CALIFORNIA**

9 ADRIANA ORTEGA, individually
10 and on
behalf of all others similarly situated,

11 Plaintiff,

12 v.

13 THE SPEARMINT RHINO
14 COMPANIES WORLDWIDE, INC.,
SPEARMINT RHINO
15 CONSULTING WORLDWIDE,
INC., and MIDNIGHT SUN
16 ENTERPRISES, INC.,

17 Defendants.

Case No.: 5:17-cv-00206-JGB-KK

**NOTICE OF MOTION AND MOTION
FOR PRELIMINARY APPROVAL OF
CLASS ACTION SETTLEMENT AND
MEMORANDUM OF POINTS AND
AUTHORITIES IN SUPPORT
THEREOF**

Judge: Hon. Jesus G. Bernal

Date: January 13, 2019

Time: 9:00 a.m.

Courtroom: 1

Complaint Filed: February 3, 2017

TABLE OF CONTENTS

I.	INTRODUCTION.....	1
II.	BACKGROUND.....	2
	A. Litigation History	2
	B. Mediation Conducted on May 22, 2019	4
	C. Terms of the Settlement Agreement	5
III.	THE COURT SHOULD GRANT PRELIMINARY APPROVAL OF THE SETTLEMENT	7
	A. Legal Standard for Preliminary Approval	7
	B. The Settlement Class Meets the Prerequisites for Certification under Rule 23.....	8
	1. Numerosity	8
	2. Commonality	8
	3. Typicality.....	9
	4. Adequacy	10
	5. Predominance	10
	6. Superiority	10
	C. The Court Should Preliminarily Approve the Settlement.....	11
	1. The Settlement Falls within the Range of Possible Approval	12
	2. The Settlement is the Product of Informed, Non-Collusive Negotiation	17
	3. The Settlement Has No Obvious Deficiencies	17
	4. The Settlement Does Not Unfairly Grant Preferential Treatment to Any Settlement Class Members	19
IV.	CONCLUSION	20

1
2 **TABLE OF AUTHORITIES**
3

4 **Cases**

5 <u>Alberto v. GMRI, Inc.,</u>	8
6 252 F.R.D. 652 (E.D. Cal. 2008).....	
7 <u>Barbosa v. Cargill Meat Sols. Corp.,</u>	8, 16
8 297 F.R.D. 431 (E.D. Cal. 2013).....	
9 <u>Byrne v. Santa Barbara Hosp. Servs., Inc.</u>	
10 2017 WL 5035366 (C.D. Cal. Oct. 30, 2017)	passim
11 No. EDCV17527JGBKKX, 2017 WL 5035366 (C.D. Cal. Oct. 30,	
12 2017).....	9
13 <u>California v. eBay, Inc.,</u>	
14 2015 WL 5168666 (N.D. Cal. Sept. 3, 2015).....	16
15 <u>Chu v. Wells Fargo Investments, LLC,</u>	
16 2011 WL 672645 (N.D. Cal. Feb. 16, 2011).....	19
17 <u>Class Plaintiffs v. City of Seattle,</u>	
18 955 F.2d 1268 (9th Cir. 1992).....	7
19 <u>Cotter v. Lyft, Inc.,</u>	
20 193 F. Supp. 3d 1030 (N.D. Cal. 2016)	15
21 <u>Covillo v. Specialtys Cafe,</u>	
22 2014 WL 954516 (N.D. Cal. Mar. 6, 2014).....	19
23 <u>Custom LED, LLC v. eBay, Inc,</u>	
24 2013 WL 6114379 (N.D. Cal. Nov. 20, 2013).....	17
25 <u>Dalton v. Lee Publications, Inc.,</u>	
26 270 F.R.D. 555 (S.D. Cal. 2010).....	9
27 <u>Estrella v. Freedom Fin'l Network,</u>	
28 2010 U.S. Dist. LEXIS 61236 (N.D. Cal. 2010).....	9
<u>Hart v. Rick's Cabaret Int'l, Inc.</u>	
967 F. Supp. 2d 901 (S.D.N.Y. 2013).....	14

1	<u>Hefler v. Wells Fargo & Co.,</u>	
2	2018 WL 6619983 (N.D. Cal. Dec. 18, 2018)	11, 12, 17, 19
3	<u>Hendricks v. StarKist Co.,</u>	
4	2015 WL 4498083 (N.D. Cal. July 23, 2015)	19
5	<u>In re Facebook, Inc., PPC Adver. Litig.</u>	
6	282 F.R.D. 446 (N.D. Cal. 2012)	10
7	<u>In re Tableware Antitrust Litig..</u>	
8	484 F. Supp. 2d 1078 (N.D. Cal. 2007)	2, 19
9	<u>Lundell v. Dell, Inc.,</u>	
10	2006 WL 3507938 (N.D. Cal. Dec. 5, 2006)	12
11	<u>Lusby v. GameStop Inc.,</u>	
12	2015 WL 1501095 (N.D. Cal. Mar. 31, 2015)	18
13	<u>McFeeley v. Jackson St. Entm't, LLC</u>	
14	825 F.3d 235 (4th Cir. 2016)	14
15	<u>Morris v. Ernst & Young, LLP,</u>	
16	834 F.3d 975 (9th Cir. 2016)	3
17	<u>Nat'l Rural Telecomm. Coop. v. DIRECTV, Inc.,</u>	
18	221 F.R.D. 523 (C.D. Cal. 2004)	7
19	<u>Oppenlander v. Standard Oil Co. (Ind.),</u>	
20	64 F.R.D. 597 (D.Colo.1974).....	13, 16
21	<u>Satchell v. Fed. Express Corp.,</u>	
22	2007 WL 1114010 (N.D. Cal. Apr. 13, 2007)	17
23	<u>Smith v. Cardinal Logistics Mgmt. Corp.,</u>	
24	2008 WL 4156364 (N.D. Cal. Sept. 5, 2008).....	9
25	<u>Van Vranken v. Atl. Richfield Co.,</u>	
26	901 F. Supp. 294 (N.D. Cal. 1995).....	19
27	<u>Villalpando v. Exel Direct, Inc.,</u>	
28	303 F.R.D. 588 (N.D. Ca. 2014)	8
27	<u>Villegas v. J.P. Morgan Chase & Co.</u>	
28	2012 WL 5878390 (N.D. Cal. Nov. 21, 2012).....	15

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2 2014 WL 1802293 (C.D. Cal. May 6, 2014).....19

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1 **I. INTRODUCTION**

2 Pursuant to Federal Rule of Procedure Rule 23, Plaintiffs move this Court for
 3 an order preliminarily approving a class action settlement agreement entered into by
 4 Plaintiffs and Defendants The Spearmint Rhino Companies Worldwide, Inc.,
 5 Spearmint Rhino Consulting Worldwide, Inc., Midnight Sun Enterprises, Inc., and
 6 related entities. The settlement was entered into after an all-day, in-person
 7 mediation session with respected mediator D. Charles Stohler on May 22, 2019,
 8 which resulted in a “short form term sheet” setting forth “the principal points
 9 agreed to b[y] the parties and their counsel.” Over the past several months, the
 10 Parties have finalized the longform proposed Settlement Agreement that is attached
 11 hereto as Exhibit 2. Plaintiffs now seek preliminary approval of the settlement
 12 agreement under Rule 23(e).

13 The proposed class action settlement meets the requirements for preliminary
 14 approval under Rule 23(e), as it follows almost three years of hard fought litigation,
 15 and was achieved with the assistance of well-known labor and employment
 16 mediator. The Agreement provides for a \$3,650,000 cash settlement fund. The
 17 fund is non-reversionary, so no amount will be returned to Defendants and all funds
 18 will be distributed to participating class members (after accounting for reasonable
 19 awards of attorneys’ fees, litigation costs, and service payments to the named and
 20 originating Plaintiffs).¹ The settlement class includes only “individuals who
 21 performed as entertainers and in conjunction therewith have provided nude, semi-
 22 nude, and/or bikini entertainment for customers from October 30, 2017 through the
 23 date of entry of the Preliminary Approval Order as ‘LLC Members’ or ‘independent
 24 contractors’ during any portion of the foregoing time period” for Spearmint Rhino-

25
 26
 27 ¹ Only amounts from uncashed checks in the final distribution of settlement funds
 28 will be sent to a *cy pres* beneficiary.

1 affiliated clubs in California.² See Agreement, Exhibit 2, at ¶ 1.12. The class also
 2 includes those opt-outs from the related Byrne case who worked in California.
 3

4 The settlement satisfies the standard for preliminary approval—it is
 5 undoubtedly within the range of possible approval to justify sending notice to
 6 settlement class members and scheduling final approval proceedings. See Fed. R.
 7 Civ. P. 23(e); In re Tableware Antitrust Litig., 484 F. Supp. 2d 1078, 1079 (N.D.
 8 Cal. 2007). Thus, the Court should enter an Order in the form attached hereto as
 9 Exhibit 1: (1) granting preliminary approval of the settlement; (2) certifying, for
 10 settlement purposes only, a settlement class of all individuals who performed as
 11 exotic dancers at Spearmint Rhino affiliated clubs in California, from October 30,
 12 2017 to the date of preliminary approval, and the Byrne opt-outs who also worked
 13 in California; (3) approving the manner and forms of notice, as attached hereto as
 14 Exhibit 3; (4) appointing Lichten & Liss-Riordan, P.C. to represent the settlement
 15 class as class counsel; (5) appointing Kurtzman Carson Carlson, LLC, and Co. as
 16 Settlement Administrator;³ and (6) scheduling a hearing for final approval
 17 following the Notice period, in approximately May 2020.

II. BACKGROUND

A. Litigation History

19 Plaintiff filed this action on February 3, 2017, alleging that Defendants had
 20 misclassified exotic dancers at Spearmint Rhino clubs as independent contractors
 21 and, in so doing, violated the FLSA and various sections of the California Labor
 22

23 ² Plaintiffs' understanding is that the clubs' practice of providing entertainers
 24 with the choice of being classified as employees or owners/LLC has been
 25 discontinued as of the time of mediation in May 2019, and (with the exception of
 26 one location) dancers now perform at the clubs only as employees.

27 ³ As set forth in the Parties' agreement, they have agreed to use this entity for
 28 settlement administration because this entity administered the settlement notice in
 the related Byrne matter.

1 Code. See Dkt. 1. Plaintiff then filed an amended complaint, asserting the same
 2 claims plus a PAGA representative action on behalf of Spearmint Rhino dancers in
 3 California, arising from Defendants' violations of the Labor Code. See Dkt. 34.
 4

5 On March 29, 2017, Ms. Ortega moved for conditional certification of the
 6 proposed FLSA collective. Dkt. 16. Defendants opposed the motion and filed their
 7 own motions to stay the case and to compel Ms. Ortega's claims to arbitration. See
 8 Dkt.'s 18, 21. Following full briefing on the motions, the Court held a hearing and
 9 subsequently denied Ms. Ortega's motion without prejudice to permit re-filing after
 10 additional discovery, denied Defendants' Motion to Compel Arbitration pending a
 11 decision in Morris v. Ernst & Young, LLP, 834 F.3d 975 (9th Cir. 2016), cert.
 12 granted, No. 16-300, and granted in part Defendants' Motion to Stay (permitting
 13 Plaintiff to propound discovery necessary to renew a motion for conditional
 14 certification). See Dkt. 48.

15 While discovery in this matter was ongoing related to Plaintiffs' FLSA
 16 claims, Plaintiff's counsel learned that the Defendant clubs had reached a
 17 settlement with plaintiffs' counsel in two later-filed cases, Byrne and Bracy. See
 18 Bracy v. DG Hospitality Van Nuys, LLC, et al., No. 17-854 (C.D. Cal.); Byrne v.
 19 Santa Barbara Hospitality Services, Inc., No. 17-527 (C.D. Cal.). Defendants filed
 20 a motion for a protective order to cease discovery in the Ortega matter, arguing that
 21 the Byrne settlement would moot Ms. Ortega's claims. See Dkt. 53. Ms. Ortega
 22 opposed the motion for the protective order. The parties ultimately agreed to put
 23 resolution of the motion on hold until after the Court's consideration of the Byrne
 24 and Bracy settlement. See Dkt.'s 58, 59.

25 When the terms of the Byrne settlement were revealed, Ms. Ortega and a
 26 handful of other class members objected to that settlement. See Byrne, Dkt. 90.
 27 That settlement covered the claims of approximately 8,500 dancers and, at final
 28 approval proposed to pay \$350,884 to \$598,453 to class members, and an
 additional \$1.7 million in attorney's fees. Byrne, Dkt. 178 (Order granting final

1 approval). The settlement was approved on December 14, 2018 over the objections
 2 of several dancers, including Ms. Ortega.

3 While this action was stayed, three other dancers opted-in to this action. See
 4 Dkt. 61, 67. Two of the opt-in Plaintiffs excluded themselves from the Byrne
 5 settlement. See Dkt. 75 at 5 n.3. One of the opt-in Plaintiffs, Ms. McCrea, worked
 6 for Defendants until April 4, 2019, well after the end of the release period covered
 7 by the Byrne settlement. See Dkt. 67-1.

8 Following the conclusion of the Byrne approval process, the Parties attended
 9 a status conference on March 4, 2019 at which time Plaintiff Ortega expressed her
 10 intention to re-move for conditional certification, and Defendants expressed their
 11 intention to re-move to compel Plaintiff Ortega's claims to arbitration and to stay
 12 this matter.

13 Following a hearing on these motions, on May 15, 2019, the Court granted
 14 Plaintiffs' motion for conditional certification of an FLSA collective action, and
 15 FLSA notice was set to issue to a group of more than 1,000 dancers across
 16 California. See Dkt. 83.

17 **B. Mediation Conducted on May 22, 2019**

18 While the Parties were in the process of conferring regarding the form and
 19 process for FLSA notice (pursuant to the Court's conditional certification Order),
 20 they attended a non-binding mediation with mediator D. Charles Stohler in Boston,
 21 Massachusetts. Counsel for the Byrne plaintiffs were also present.

22 As a result of this mediation, improvements to the Byrne settlement were
 23 negotiated, particularly that "overhead credits" would be eliminated and another
 24 round of notice will be distributed to Byrne class members who are subject to the
 25 classwide release in that action that was given final approval by the Court on
 26 December 14, 2018, so that Byrne class members have an additional opportunity to
 27 submit a claim to be paid from the Byrne funds that were otherwise reverting to
 28 Defendants. As a result of these improvements, the remaining objectors who had

1 appealed the Court's final approval order in Byrne have agreed to withdraw their
 2 objections and dismiss their appeal.

3 Plaintiffs in this Action also negotiated a settlement that would resolve the
 4 post-Byrne claims of California dancers at fourteen of Defendants' clubs in
 5 California for the non-reversionary settlement fund of \$3,650,000. On May 23,
 6 2019, the Parties submitted a joint filing informing the Court that a settlement had
 7 been reached and that they were finalizing settlement approval papers. See Dkt. 85.
 8 The specific terms of that settlement are described in greater detail below.

9 **C. Terms of the Settlement Agreement**

10 As stated above, the settlement creates a \$3,650,000 cash settlement fund.
 11 This fund is non-reversionary and therefore no funds will revert to Defendants
 12 following administration of the settlement. The settlement funds would be
 13 distributed as follows:

- 14 • **\$100,000** of the fund is designated for Plaintiffs' PAGA claims, 75% of
 15 which will be paid to the California Labor and Workforce Development
 16 Agency.
- 17 • **\$10,000**, comprised of four incentive payments of \$2,500 each to be paid to
 18 the originating Plaintiffs who brought this Action (Adriana Ortega, Roberta
 19 Friedman, Adriana Avelar and Sheyenne McCrea).
- 20 • **\$912,500** in requested attorney's fees, comprising 25% of the non-
 21 reversionary cash settlement fund with a separate award of costs.⁴
- 22 • **\$2,600,000 (approximately)** in remaining funds to be paid to all class
 23 members who submit a claim form, with settlement shares calculated based
 24 on the number of "dance days" that each individual performed at Defendants'
 25 clubs.

27
 28 ⁴ Plaintiffs counsel shall also request reimbursement of actual litigation expenses in
 conjunction with final approval.

1 The Rule 23 class is defined to include all individuals who worked as LLC
 2 Member or independent contractor exotic dancers at any time during the Settlement
 3 Class Period in Defendants' clubs in California from October 30, 2017 to the date
 4 of preliminary approval. Agreement, Exhibit 2, at ¶ 1.12. The class also includes
 5 Byrne opt-outs who worked in California.

6 The claims administrator that has already been designated as part of the
 7 Byrne settlement will administer the settlement notice in the Ortega matter, with
 8 class notice to be mailed and e-mailed, posted at the relevant clubs, and placed on a
 9 settlement website. Agreement, Exhibit 2, at ¶ 3.1.1. A reminder notice would be
 10 sent via email fourteen days prior to the claims deadline, with additional reminder
 11 mailings as necessary. Agreement, Exhibit 2, at 3.1.2. The settlement
 12 administration will be paid for through the reversionary funds that had been made
 13 available in the Byrne settlement and will not come out of the \$3,650,000 *Ortega*
 14 fund. See Agreement, Exhibit 2, at ¶ 5.3.

15 The settlement fund will be paid and distributed over several years. Within
 16 thirty days of the effective date of the settlement, Defendants shall pay the first
 17 \$800,000 towards their obligations under the Settlement, which shall thereafter be
 18 distributed on a *pro rata* basis for claiming class members, PAGA payment, and
 19 Court-approved attorney's fees and costs, with full payment of the Court-approved
 20 incentive awards. The Parties estimate that this first distribution will be in the
 21 summer of 2020, but it will be contingent on when the settlement obtains final
 22 approval.

23 Following the first Ortega payment, Defendants shall complete their payment
 24 obligations under the Byrne settlement, and then resume payments under the Ortega
 25 settlement in the amount of no less than \$150,000 per month. Thus, it will take an
 26 additional 19 months to complete full payment of the Ortega settlement after the
 27 payment in Byrne is complete (comprised of the \$800,000 initial payment, and then
 28 19 monthly payments of \$150,000, equaling the total \$3,650,000 Ortega settlement

1 fund).

2 The practical result of this payment schedule is that, based on the Parties'
 3 reasonable estimates, there will be a first distribution of funds to Ortega class
 4 members in the summer of 2020 (described above), a second distribution under the
 5 Ortega settlement in 2021 to claiming class members, a third distribution in 2022 to
 6 claiming class members, and a final distribution in 2023 to claiming class members.

7 This extended payment period is a result of financial challenges faced by the
 8 Defendant clubs arising from recent changes to their business model, reflecting the
 9 reality that Defendants would not be able to satisfy a larger judgment or settlement
 10 at this time.

11

12 **III. THE COURT SHOULD GRANT PRELIMINARY APPROVAL 13 OF THE SETTLEMENT**

14 **A. Legal Standard for Preliminary Approval**

15 Federal Rule of Civil Procedure 23(e) provides that any compromise of a
 16 class action must receive Court approval. "Approval under 23(e) involves a two-
 17 step process in which the Court first determines whether a proposed class action
 18 settlement deserves preliminary approval and then, after notice is given to class
 19 members, whether final approval is warranted." Nat'l Rural Telecomm's. Coop. v.
 20 DIRECTV, Inc., 221 F.R.D. 523, 525 (C.D. Cal. 2004), citing Manual for Complex
 21 Litig., Third, § 30.41 (1995).

22 Pursuant to Rule 23, preliminary approval of proposed class action settlement
 23 is appropriate where the parties make a "showing that the court will likely be able
 24 to: (i) approve the proposal under Rule 23(e)(2); and (ii) certify the class for
 25 purposes of judgment on the proposal." Fed. R. Civ. P. 23(e)(1). As set forth
 26 below, the settlement class will likely be certified and all of the requirements of
 27 Rule 23(e)(2) have been met as well. "In deciding whether to approve a proposed
 28 settlement, the Ninth Circuit has a 'strong judicial policy that favors settlements,

1 particularly where complex class action litigation is concerned.”” *Id.* at *2 (citing
 2 Class Plaintiffs v. City of Seattle, 955 F.2d 1268, 1276 (9th Cir. 1992)).
 3

4 **B. The Settlement Class Meets the Prerequisites for Certification under**
 5 **Rule 23**

6 The Court must confirm the propriety of the settlement class by determining
 7 “if it meets the four prerequisites identified in Federal Rule of Civil Procedure 23(a)
 8 and additionally fits within one of the three subdivisions of Federal Rule of Civil
 9 Procedure 23(b).” Alberto v. GMRI, Inc., 252 F.R.D. 652, 659 (E.D. Cal. 2008).
 10 Rule 23(a) requires that the Plaintiffs demonstrate: “(1) numerosity of plaintiffs;
 11 (2) common questions of law or fact predominate; (3) the named plaintiff’s claims
 12 and defenses are typical; and (4) the named plaintiff can adequately protect the
 13 interests of the class.” Barbosa v. Cargill Meat Sols. Corp., 297 F.R.D. 431, 441
 14 (E.D. Cal. 2013).

15 Rule 23(b)(3) requires the Court to find that: (1) “the questions of law or fact
 16 common to class members predominate over any questions affecting only
 17 individual members,” and (2) “a class action is superior to other available methods
 18 for fairly and efficiently adjudicating the controversy.” Fed. R. Civ. P. 23(b)(3).

19 **1. Numerosity**

20 A plaintiff will satisfy the numerosity requirement if “the class is so large
 21 that joinder of all members is impracticable.” Hanlon v. Chrysler Corp., 150 F.3d
 22 1011, 1019 (9th Cir.1998). “Although the requirement is not tied to any fixed
 23 numerical threshold, courts have routinely found the numerosity requirement
 24 satisfied when the class comprises 40 or more members.” Villalpando v. Exel
 25 Direct, Inc., 303 F.R.D. 588, 605-06 (N.D. Ca. 2014). Here, the class contains
 26 approximately 3,600 individuals, and therefore numerosity is satisfied.

27 **2. Commonality**

Courts have found that “[t]he existence of shared legal issues with divergent factual predicates is sufficient, [to satisfy commonality under Rule 23] as is a common core of salient facts coupled with disparate legal remedies within the class.” Smith v. Cardinal Logistics Mgmt. Corp., 2008 WL 4156364, *5 (N.D. Cal. Sept. 5, 2008). The “commonality requirement has been ‘construed permissively,’ and its requirements deemed minimal.” Estrella v. Freedom Fin’l Network, 2010 U.S. Dist. LEXIS 61236 (N.D. Cal. 2010) (quoting Hanlon v. Chrysler Corp., 150 F.3d 1011, 1019-1020 (9th Cir. 1998)). Here, all settlement class members share the key question of whether they have been improperly classified as non-employee independent contractors, or “LLC members,” and they also share common questions of law with respect to their substantive claims. Just as the Court found that commonality was satisfied in the Byrne settlement in which similar claims were asserted, commonality is also satisfied here. See Byrne v. Santa Barbara Hosp. Servs., Inc., 2017 WL 5035366, at *6 (C.D. Cal. Oct. 30, 2017) (were “[t]he basic allegation concerns whether Defendants misclassified its exotic dancers as members of an LLC rather than as employees,” commonality was satisfied).

3. Typicality

“Typicality is a permissive standard, and only requires that the named plaintiffs’ claims are ‘reasonably coextensive’ with those of the class.” Dalton v. Lee Publications, Inc., 270 F.R.D. 555, 560 (S.D. Cal. 2010). Thus, “[i]n examining this condition, courts consider whether the injury allegedly suffered by the named plaintiffs and the rest of the class resulted from the same alleged common practice.” Id. (internal quotation omitted). Here, as the Court recognized in its preliminary approval decision in Byrne, there are no factual differences between Plaintiffs’ claims and those of the settlement class members; all dancers allegedly have suffered the same misclassification and resulting wage and hour violations. Byrne, 2017 WL 5035366, at *7 (“the class representatives all had the same job title and duties, and were subject to the same alleged misclassification as

members of an LLC as the class members they seek to represent. They advance the same legal theories. This satisfies the typicality requirement.”).

4. Adequacy

“Resolution of two questions determines legal adequacy: (1) do the named plaintiffs and their counsel have any conflicts of interest with other class members, and (2) will the named plaintiffs and their counsel prosecute the action vigorously on behalf of the class?” Hanlon, 150 F.3d at 1020. Here, the class representatives are members of the class and they have vigorously prosecuted this action on behalf of the class members. In addition, class counsel is highly qualified with extensive experience in class action wage and hour litigation such that adequacy is satisfied. See O'Connor v. Uber Techs., Inc., 2019 WL 1437101, at *15 (N.D. Cal. Mar. 29, 2019) (granting preliminary approval of class action settlement and finding that attorneys at Lichten & Liss-Riordan, P.C. were “experienced and adequate counsel for purposes of these settlement approval proceedings”).

5. Predominance

The Rule 23(b)(3) predominance inquiry tests whether the proposed class is sufficiently cohesive to warrant adjudication by a class action. Hanlon, 150 F.3d at 1022. A class should not be certified if the issues of the case require separate adjudication of each individual class member’s claims. Id. That plaintiffs may be owed different amounts of damages is not fatal to the 23(b)(3) prerequisite as long as the individualized damages are a matter of “straightforward accounting.” See In re Facebook, Inc., PPC Adver. Litig., 282 F.R.D. 446, 459 (N.D. Cal. 2012). Here, just as in Byrne, “all potential class members assert the same legal claims premised on the same policies and practices,” and therefore predominance is satisfied. See Byrne, 2017 WL 5035366, at *7.

6. Superiority

A class action is the superior method for adjudication and settlement of the claims in this Action. As in Byrne, “[n]either class members’ interests in

1 individually controlling separate actions, existing litigation, desirability of the
 2 forum, nor difficulties in managing a class action weigh against certification. Class
 3 members here lack the resources and incentives to pursue their individual damage
 4 amounts. Thus, the class action procedural device is superior to individual
 5 adjudication.” Byrne, 2017 WL 5035366, at *7.
 6

7 **C. The Court Should Preliminarily Approve the Settlement**

8 Rule 23 require the district court to consider a list of factors when granting
 9 preliminary approval, namely, whether:

- 11 (A)the class representatives and class counsel have adequately represented
 the class;
- 12 (B)the proposal was negotiated at arm’s length;
- 13 (C)the relief provided for the class is adequate, taking into account:
 - 15 (i) the costs, risks, and delay of trial and appeal;
 - 16 (ii) the effectiveness of any proposed method of distributing relief to
 the class, including the method of processing class-member claims;
 - 17 (iii) the terms of any proposed award of attorney's fees, including
 timing of payment; and
 - 19 (iv) any agreement required to be identified under Rule 23(e)(3); and
- 20 (D) the proposal treats class members equitably relative to each other.”

21 Hefler v. Wells Fargo & Co., 2018 WL 6619983, at *3–4 (N.D. Cal. Dec. 18, 2018)
 22 (quoting Fed. R. Civ. P. 23(e)(2)). In the notes accompanying the recent
 23 amendments to Rule 23, “the Advisory Committee acknowledged that ‘[c]ourts
 24 have generated lists of factors’ to determine the fairness, reasonableness, and
 25 adequacy of a settlement” such that “adding these specific factors to Rule 23(e)(2)
 26 was not designed ‘to displace any factor, but rather to focus the court and the
 27 lawyers on the core concerns of procedure and substance that should guide the
 28 decision whether to approve the proposal.’” Id. at *4.

Courts in the Ninth Circuit have typically found preliminary approval of a settlement and notice to the class is appropriate if it: (1) falls within the range of possible approval; (2) is the product of serious, informed, non-collusive negotiations, (3) has no obvious deficiencies; and (4) does not improperly grant preferential treatment to class representatives or segments of the class. Deaver v. Compass Bank, 2015 WL 4999953, *4 (N.D. Cal. Aug. 21, 2015).

Here, both under the factors enumerated in Rule 23(e)(2) and the factors traditionally considered by the Ninth Circuit, the proposed settlement clearly warrants preliminary approval.⁵

1. The Settlement Falls within the Range of Possible Approval

“Rule 23(e)(2)(C) and (D) set forth factors for conducting a ‘substantive’ review of the terms of the proposed settlement.” Hefler, 2018 WL 6619983, at *7 (citing Fed. R. Civ. P. 23(e)(2)(C)-(D) advisory committee’s note to 2018 amendment). “In determining whether ‘the relief provided for the class is adequate,’ the Court must consider ‘(i) the costs, risks, and delay of trial and appeal; (ii) the effectiveness of any proposed method of distributing relief to the class, including the method of processing class-member claims; (iii) the terms of any proposed award of attorney’s fees, including timing of payment; and (iv) any agreement required to be identified under Rule 23(e)(3).’” Id. (citing Rule 23(e)(2)).

Similarly, courts in the Ninth Circuit have evaluated “the range of possible approval criterion, which focuses on substantive fairness and adequacy, [] primarily [by] consider[ing] plaintiff’s expected recovery balanced against the value of the settlement offer.” Deaver v. Compass Bank, 2015 WL 4999953, *9 (N.D. Cal.

⁵ Plaintiffs have organized their discussion below based on the preliminary approval factors set forth in decisions from within the Ninth Circuit, as nearly all of these factors encompass the considerations now contained within the language of Rule 23(e).

1 Aug. 21, 2015). A careful risk/benefit analysis informs counsel’s valuation of a
 2 class’s claims. Lundell v. Dell, Inc., 2006 WL 3507938, *3 (N.D. Cal. Dec. 5,
 3 2006).

4 **a. Risks of Further Litigation**

5 A “relevant factor” that courts must consider in contemplating a potential
 6 settlement is “the risk of continued litigation balanced against the certainty and
 7 immediacy of recovery from the Settlement.” Vasquez v. Coast Valley Roofing,
 8 Inc., 266 F.R.D. 482, 489 (E.D. Cal. 2010). Thus, courts “consider the vagaries of
 9 litigation and compare the significance of immediate recovery by way of the
 10 compromise to the mere possibility of relief in the future, after protracted and
 11 expensive litigation.” Id. (citing Oppenlander v. Standard Oil Co. (Ind.), 64 F.R.D.
 12 597, 624 (D.Colo.1974)). Here, there are a number of risks that Plaintiffs had to
 13 consider:

- 14 1) The possibility that some or all of the class members would have their
 claims compelled to individual arbitration;
- 15 2) The numerous affirmative defenses asserted by Defendants, including that
 they were entitled to an “offset” of Plaintiffs’ unpaid wage damages;
- 16 3) The risk that a class or collective may not be maintained through trial;
- 17 4) The risks inherent in litigating the merits of Plaintiffs’ misclassification
 claims under California law and the FLSA.

18 The court has held that similar risks justified preliminary approval of the settlement
 19 in Byrne, and the same is true here. Byrne, 2017 WL 5035366, at *9 (describing
 20 “risk factors weighing against continuing the litigation and encouraging
 21 settlement”).

22 **b. Benefits to Dancers**

23 Given the nature of Plaintiffs’ claims and the risks described above, the
 24 settlement provides substantial benefit to dancers, particularly when viewed in light
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1 of the prior Byrne settlement (which was previously approved by this Court, but has
 2 now been improved to provide for enhanced benefits).

3 Here, Plaintiffs asserted three central claims that have often been most
 4 successful in wage and hour cases brought by exotic dancers: claims for minimum
 5 wage for all hours worked, claims to recover unlawfully withheld gratuities, and
 6 claims to recover unlawful house fees or “overhead” fees paid to work. See See,
 7 e.g., McFeeley v. Jackson St. Entm't, LLC, 825 F.3d 235, 246 (4th Cir. 2016)
 8 (affirming award of minimum wage damages for all hours worked by dancers
 9 despite dancers' earnings directly from patrons); Hart v. Rick's Cabaret Int'l, Inc.,
 10 967 F. Supp. 2d 901, 927-33, 952 (S.D.N.Y. 2013) (awarding minimum wage
 11 damages for all hours worked and holding that tip-outs were recoverable under
 12 NYLL § 196-d).

13 In the prior Byrne case, the court observed that, based on data related to the
 14 settlement class period, a group of 8,500 dancers over a five-year period at eighteen
 15 different clubs had worked 440,000 “dance days.” See Byrne, Dkt. 178 at 14-16.
 16 Here, the class period is closer 1.5 years as the period begins to run on October 30,
 17 2017, and the clubs ended their policy of treating dancers as non-employees in
 18 California around May 2019. In addition, the Ortega settlement covers only 3,600
 19 dancers at fourteen clubs in California, as opposed to eighteen clubs across the
 20 country. Given that the shorter class period here is 30% of the class period in
 21 Byrne, and there were two-thirds as many clubs, there would have been
 22 approximately 88,000 “dance days” worked by the class here. Assuming \$60 per
 23 shift in minimum wage damages, and a total of \$200 total per shift in house fees
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1 and unpaid gratuities claims, the damages here would be \$22,880,000.⁶ The non-
 2 reversionary \$3,650,000 settlement fund constitutes 16% of this amount, which is
 3 within the range of approval. See Villegas v. J.P. Morgan Chase & Co., 2012 WL
 4 5878390, *6 (N.D. Cal. Nov. 21, 2012) (approving gross settlement of
 5 “approximately fifteen percent (15%) of the potential recovery against Defendants,”
 6 noting that “it is well-settled law that a cash settlement amounting to only a fraction
 7 of the potential recovery does not per se render the settlement inadequate or
 8 unfair”); see also Cotter v. Lyft, Inc., 193 F. Supp. 3d 1030, 1039 (N.D. Cal. 2016)
 9 (approval of settlement in wage and hour case that was worth 17% of the workers’
 10 central claim).⁷

11 Though the amount described above is a reasonable estimate, and more
 12 detailed information can be provided at the final approval stage, the Court has
 13 observed in Byrne that preliminary approval may be granted even where Plaintiffs
 14 “do not estimate what their maximum amount of damages would be if their
 15 litigation would have been completely successful,” as long as the amount offered in
 16 the settlement is reasonable in light of the risks of further litigation. Byrne, 2017
 17 WL 5035366, at *9. Here, the amount offered by the settlement is more than
 18 reasonable, and preliminary approval is appropriate.

20 ⁶ The Byrne plaintiffs estimated their damages at \$109 per “dance day,” but
 21 as the court noted at final approval, they never made any calculation of the potential
 22 recovery on the claims to recover unlawful overhead or house fees; however, the
 23 Court did not find that the failure to value this claim prevented final approval.
Byrne, Dkt. 178 at 14-16. Here, the estimated damages per day (or per shift) are
 24 \$260, more than double the amount used to justify the settlement in Byrne on a per
 shift basis, having taken into account all of the central claims.

25 ⁷ As the Court observed, after an award of attorney’s fees, the Byrne
 26 settlement paid approximately 0.73% to 1.25% of the potential recovery to Byrne
 27 class members in cash, which the Court did not find prevented final approval.
Byrne, Dkt. 178 at 15 n.6. This payout will now be improved due to subsequent
 28 negotiations and an additional round of notice in Byrne.

1 The settlement amount and the proposed payment schedule also reflect an
 2 additional risk, the reality that Defendants may not be able to satisfy a larger
 3 judgment or settlement given their financial outlook. The clubs have independently
 4 reclassified all dancers as employees, a process that was mostly completed prior to
 5 the settlement negotiations in this Action. This has altered the clubs' financial
 6 outlook, and influences Plaintiffs' view that the negotiated settlement is fair and
 7 reasonable given the financial realities of the situation.

8 Preliminary approval is also warranted because courts have recognized the
 9 value of obtaining relatively prompt settlements and the benefits to class members
 10 of receiving payments sooner rather than later, where litigation could extend for
 11 years on end, thus significantly delaying any payments to class members. "A court
 12 may consider the vagaries of litigation and compare the significance of immediate
 13 recovery by way of the compromise to the mere possibility of relief in the future,
 14 after protracted and expensive litigation." Vasquez, 266 F.R.D. at 489 (internal
 15 citation omitted); see also Barbosa v. Cargill Meat Sols. Corp., 297 F.R.D. 431, 446
 16 (E.D. Cal. 2013) (noting that "there were significant risks in continued litigation
 17 and no guarantee of recovery" whereas "[t]he settlement [] provides Class Members
 18 with another significant benefit that they would not receive if the case proceeded—
 19 certain and prompt relief"); California v. eBay, Inc., 2015 WL 5168666, *4 (N.D.
 20 Cal. Sept. 3, 2015) ("Since a negotiated resolution provides for a certain recovery in
 21 the face of uncertainty in litigation, this factor weighs in favor of settlement");
 22 Oppenlander v. Standard Oil Co., 64 F.R.D. 597, 624 (D.Colo.1974) ("It has been
 23 held proper to take the bird in hand instead of a prospective flock in the bush.").

24 Given the risks described above, the substantial, non-reversionary cash
 25 recovery, and the benefits to be gained from resolving this matter now rather than
 26 dragging this litigation on for many years in this forum and potentially in individual
 27 arbitrations, the settlement falls within the range of reasonableness required for
 28 approval.

2. The Settlement is the Product of Informed, Non-Collusive Negotiation

Under Fed. R. Civ. P. 23(e)(2)(A)-(B), “[t]he Court must consider whether ‘the class representatives and class counsel have adequately represented the class’ and whether ‘the proposal was negotiated at arm’s length’, [which] [] the Advisory Committee notes suggest, [] are ‘matters that might be described as procedural concerns, looking to the conduct of the litigation and of the negotiations leading up to the proposed settlement.’” Hefler, 2018 WL 6619983, at *6. “The assistance of an experienced mediator in the settlement process confirms that the settlement is non-collusive.” Satchell v. Fed. Express Corp., 2007 WL 1114010, *4 (N.D. Cal. Apr. 13, 2007). Here, this action was intensely litigated for several years, involving briefing on Plaintiffs’ motion for conditional certification, Defendants’ motion to compel arbitration, and a variety of other issues that arose when Defendants attempted to settle Ms. Ortega’s class claims in the Byrne settlement. Moreover, in order to reach this Agreement, the Parties engaged an experienced labor and employment mediator, D. Charles Stohler. This demonstrates that the settlement is the result of non-collusive, informed negotiation.

3. The Settlement Has No Obvious Deficiencies

A court should also consider possible deficiencies in a settlement including an overly broad release of claims, an insufficient timeframe for notice, an inadequate form of payment, an unrelated *cy pres* designee, or an unreasonable request for attorneys' fees, among other things.⁸ See Custom LED, LLC v. eBay,

⁸ In the recent decision in Roes, 1-2 v. SFBSC Management, LLC, the Ninth Circuit reversed approval of a class action settlement in a wage case brought on behalf of exotic dancers because 1) the attorney's fees were greater than the cash recovery of class members, 2) the settlement was reversionary, 3) the settlement used a single mailed notice, with no email and no reminder mailing, and 4) much of the relief offered to class members was in the form of coupons that could be used towards future work at the club. See Roes, 1-2 v. SFBSC Management, LLC, --- F.3d ---, 2019 WL 6721190 (9th Cir. Dec. 11, 2019). None of these "red flags" are

1 Inc., 2013 WL 6114379, *7-8 (N.D. Cal. Nov. 20, 2013); Deaver, 2015 WL
 2 4999953, *7. Here, settlement class members will release only claims that were
 3 alleged or could have been alleged in this Action, including claims arising from
 4 alleged employee misclassification. The timeframe for notice is adequate, and
 5 settlement class members will be given ample opportunity to submit claims (90
 6 days, as set forth in the proposed notice attached as Exhibit 3).

7 Further, the attorneys' fee provision is fair and does not give rise to any
 8 deficiency. Plaintiffs' counsel intends to apply for fees not to exceed 25% of the
 9 gross settlement fund (totaling \$912,500). "The typical range of acceptable
 10 attorneys' fees in the Ninth Circuit is 20 percent to 33.3 percent of the total
 11 settlement value, with 25 percent considered a benchmark percentage." Barbosa v.
 12 Cargill Meat Sols. Corp., 297 F.R.D. 431, 448 (E.D. Cal. 2013). This percentage
 13 fee recovery is a lower percentage than many recent fee awards in California
 14 district courts. See, e.g., Vasquez, 266 F.R.D. at 492 (E.D. Cal. 2010) (collecting
 15 recent wage and hour cases in which counsel received fee awards in the range of
 16 30% to 33.3% of the common fund); Lusby v. GameStop Inc., 2015 WL 1501095,
 17 *9 (N.D. Cal. Mar. 31, 2015) (finding a one-third fee award appropriate because to
 18 the results achieved, the risk of litigation, the skill required and the quality of work,
 19 and the contingent nature of the fee and the financial burden carried by the
 20 plaintiffs). Because the "benchmark of twenty-five percent of the common fund is
 21 a reasonable fee award," Byrne, 2017 WL 5035366, at *10, the requested fees in
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24 presented by the settlement in the instant case, which is non-reversionary, requests
 25 the "benchmark" 25% award of attorney's fees, contains no "coupon" relief, and
 26 provides all settlement benefits *in cash*, and utilizes mail and email notice, as well
 27 as an email reminder mailing, and posting of settlement notice on a website and at
 28 the club locations.

1 this case are “reasonable and weigh in favor of preliminary approval.” Id. at *10.⁹
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4 **4. The Settlement Does Not Unfairly Grant Preferential
 Treatment to Any Settlement Class Members**

5 “Consistent with Rule 23’s instruction to consider whether ‘the proposal
 treats class members equitably relative to each other,’ Fed. R. Civ. P.
 6 23(e)(2)(C)(i), the Court considers whether the Settlement ‘improperly grant[s]
 7 preferential treatment to class representatives or segments of the class.’” Hefler,
 8 2018 WL 6619983, at *8 (citing In re Tableware Antitrust Litig., 484 F. Supp. 2d
 9 1078, 1079 (N.D. Cal. 2007)). “[T]o the extent feasible, the plan should provide
 10 class members who suffered greater harm and who have stronger claims a larger
 11 share of the distributable settlement amount.” Hendricks v. StarKist Co., 2015 WL
 12 4498083, *7 (N.D. Cal. July 23, 2015) (citing cases). However, “courts recognize
 13 that an allocation formula need only have a reasonable, rational basis, particularly if
 14 recommended by experienced and competent counsel.” Id. citing Vinh Nguyen v.
 15 Radient Pharm. Corp., 2014 WL 1802293, *5 (C.D. Cal. May 6, 2014). Here, the
 16 settlement will result in payment of a fair and reasonable award to settlement class
 17 members, particularly in light of the litigation risks. Class members will receive a
 18 proportional share of the settlement fund based on the number of days that they
 19 worked for Defendants, which closely approximates their hours worked and is
 20 therefore closely related to their potential minimum wage and unpaid wage
 21 damages in this case. This was the same distribution formula approved as fair in
 22 the Byrne settlement. Byrne, 2017 WL 5035366, at *5.

23 Likewise, the proposed enhancements for the named plaintiffs in this
 24 settlement are eminently reasonable. Plaintiffs will request enhancements of

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 27 ⁹ Plaintiffs will submit information regarding the time spent by counsel on
 28 this case at the time of final approval.

\$2,500 for the named and opt-in plaintiffs who have been part of this case since nearly the beginning and have participated most actively. These amounts are the same as those that this Court approved as fair in the Byrne settlement, see Byrne, 2017 WL 5035366, at *10, and they are significantly less than amounts approved in other cases in the district courts in California. Covillo v. Specialtys Cafe, 2014 WL 954516, *8 (N.D. Cal. Mar. 6, 2014) (awarding \$8,000 to class representatives from \$2,000,000 fund); Van Vranken v. Atl. Richfield Co., 901 F. Supp. 294, 300 (N.D. Cal. 1995) (awarding \$50,000 to named plaintiff out of \$76 million settlement fund); Chu v. Wells Fargo Investments, LLC, 2011 WL 672645, *2 (N.D. Cal. Feb. 16, 2011) (awarding \$10,000 incentive awards to two named plaintiffs).

IV. CONCLUSION

For the foregoing reasons, Plaintiffs' Motion for Preliminary Approval should be granted. Plaintiffs request that the Court enter an Order in the form attached hereto as Exhibit 1 granting preliminary approval of the class action settlement in this matter.

Dated: December 16, 2019

Respectfully submitted,
ADRIANA ORTEGA, on behalf of herself
and all other similarly situated,

By her attorneys,

/s/ Shannon Liss-Riordan

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